Regional Resilience Collaborative (RRC) Workshop #1

January 18, 2023

Welcome & Introductions

- **In the Teams Chat, please write your:**
  - **Name**
  - **Title**
  - **Jurisdiction**

Agenda

- **Welcome & Introductions**

- **Background**

- **Workshops**

  - **Roadmap to Resilient Recovery**

  - **Grants**

  - **Pre-Disaster Recovery Planning**

- **Next Steps**

Background

Why Am I Here?

- You have been identified as a vital stakeholder for your community's recovery and resilience programs by the city or county Emergency Manager.

- You are a critical component for building a Pre-Disaster Recovery Plan for your community.

- Your participation provides access, at no cost to your community, to resilience and recovery subject matter experts, best practice recovery documents and guidance, and industry leading training on important recovery issues. (limited to the timeframe of the grant funded program)

Why It Matters?

- These workshops will better prepare you and your community for next economic impact.

- These workshop will save your community expenses and taxes for disaster preparedness and recovery operations.

- These workshops will better prepare you and your community to be more competitive for grant opportunities.

- These workshops create a peer-peer working group that is ongoing in the region.

Centralina RRC Program

- October 2019, the **Centralina Economic Development District (EDD)** requested a **U.S. Economic Development Administration (EDA)** awarded on March 5, 2020. (Disaster Coordinator Grant)

- The Centralina EDD and IEM entered a **partnership**; Spring of 2021.

- Regional Resilience Collaborative program (previously, a project) engaged the **NC COG Region-F** in discussions on **Pre-Disaster Recovery** and **Economic Resilience** planning with **local government** and **emergency management** managers.

Regional Recovery Capacity Grant (RRCG)

- Launched from Centralina NC ARPA funds and U.S. EDA CEDS Planning
- Recently awarded by the NC Office of State Budget and Management (OSMB)
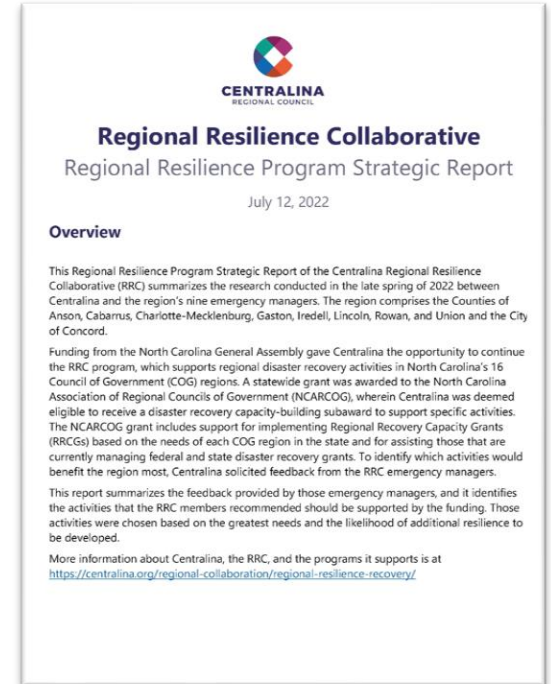- Funds expended July 2022-June 2023; work allowed through June 2024

RRC Roundtable Strategy

NC OSMB COG Recovery Grant "menu" options (7)

Identify which recovery grant option best serves the RRC based on identified gaps

CENTRALINA
REGIONAL COUNCIL

Regional Resilience Collaborative

Regional Resilience Program Strategic Report

July 12, 2022

Overview

This Regional Resilience Program Strategic Report of the Centralina Regional Resilience Collaborative (RRC) summarizes the research conducted in the late spring of 2022 between Centralina and the region's nine emergency managers. The region comprises the Counties of Anson, Cabarrus, Charlotte-Mecklenburg, Gaston, Iredell, Lincoln, Rowan, and Union and the City of Concord.

Funding from the North Carolina General Assembly gave Centralina the opportunity to continue the RRC program, which supports regional disaster recovery activities in North Carolina's 16 Council of Government (COG) regions. A statewide grant was awarded to the North Carolina Association of Regional Councils of Government (NCARCOG), wherein Centralina was deemed eligible to receive a disaster recovery capacity-building subaward to support specific activities. The NCARCOG grant includes support for implementing Regional Recovery Capacity Grants (RRCGs) based on the needs of each COG region in the state and for assisting those that are currently managing federal and state disaster recovery grants. To identify which activities would benefit the region most, Centralina solicited feedback from the RRC emergency managers.

This report summarizes the feedback provided by those emergency managers, and it identifies the activities that the RRC members recommended should be supported by the funding. Those activities were chosen based on the greatest needs and the likelihood of additional resilience to be developed.

More information about Centralina, the RRC, and the programs it supports is at https://centralina.org/regional-collaboration/regional-resilience-recovery/

Scope of Work

Task 1

Establish a baseline for recovery and resilience and develop a Capability Development Plan.

Task 2

Facilitate the development of a **Pre-Disaster recovery plan** through step-by-step **planning workshops** for the RRC, **completing the PDRP templates**, and conducting **partner collaboration workshops** with local government leadership.

Task 3

Support the **development of tools and data collection** in support of **Grant opportunities**.

Full Program Timeline

	2022	2023						2024			
	December	January	March	May	July	September	November	January	March	March	July
Project Management	Re-Engage and Project Timeline				RRC Luncheon: State of the RRC						RRC Luncheon: State of the RRC
Capability Development		Self Assessment, Establish Targets	Improvement Planning, Prioritizing Projects	Review Roadmap, Establish Improvement Metrics				Annual Self Assessment and Improvement Planning,			
Grant Development		Summary of Grant Process	Grant Education	Information Collection, Prioritize Projects		Develop LOIs	FEMAGO Training	Application Status, Summary of Grant Process	Grant Education	Information Collection, Prioritize Projects	
PDRP Development		Kick-off	Base Plan	Annex A: Community Planning and Development Committee Annex		Annex B: Economic Committee Annex	Annex C: Health and Social Services Committee Annex	Annex D: Housing Committee Annex	Annex E: Infrastructure Committee Annex	Annex F: Natural and Cultural Resources Committee Annex	

Questions?

Recovery Capability Development

Roadmap to Resilient Recovery Workshop

Roadmap Overview

ORGANIZING

RECOVERY PLANNING

MANAGING RECOVERY PROGRAMS

| Organize Local Leadership | Involve the Whole Community | Establish Coordination Methods | Assess Capabilities and Threats | Create Recovery Plans | Integrate Hazard Mitigation with Recovery | Prioritize Projects | Implement Resilient Systems | Integrate Approach to Recovery Programs | Identify Recovery Staffing | Manage Financials | Leverage Available Resources | Pursue Grant Opportunities | Implement Improvement Process |

Roadmap Overview

– A roadmap (guide) for developing and maintaining a resilient recovery program for the local communities in the Centralina Region.

  – It is not an exhaustive compilation of all recovery-related information.

– Built upon the foundation of the Community Recovery Management Toolkit

  – Expanded upon by incorporating best practices and lessons learned from leading resilience and recovery organizations.

ROADMAP TO
RESILIENT RECOVERY
CENTRALINA REGIONAL COUNCIL –
REGIONAL RESILIENCE COLLABORATIVE

CENTRALINA
REGIONAL COUNCIL

UPDATED
JANUARY 12, 2023
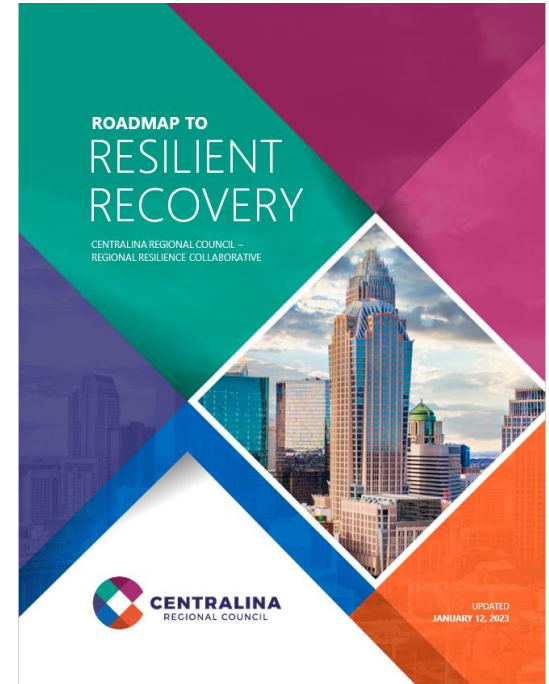
Roadmap Overview

Part 1:
Organizing

Organize Local Leadership

Involve the Whole Community

Establish Coordination Methods

Roadmap Overview

Part 2:
Recovery Planning

Assess Capabilities and Threats

Create Recovery Plans

Integrate Hazard Mitigation with Recovery

Prioritize Projects

Implement Resilient Systems

Integrated Approach to Recovery Programs

Roadmap Overview

Part 3:
Managing Recovery Programs

Identify Recovery Staffing

Manage Financials

Leverage Available Resources

Pursue Grant Opportunities

Implement Improvement Process

Questions?

Self Assessment

- Intended to assist a jurisdiction in establishing a baseline understanding of where they are within the roadmap guidance.
  - It does not assess the effectiveness of the program
  - Many, if not most, jurisdictions may find that their initial baseline is less than 2.
- Helps to identify future development targets and improvement areas.

Resilient Recovery Roadmap			Program Implementation Self-Assessment				
			Not Identifiable	Limited Activity	Active Program	Robust Program	Best Practice
Roadmap	Recommended Activities	Suggested Elements	0	1	2	3	4
Part 1: Organizing	Organize Local Leadership	Champions identified and engaged in program				3	
	Involve the Whole Community	Whole Community representatives identified and engaged					4
	Establish Coordination Methods	Voluntary Organizations Active in Disaster (VOAD) developed and engaged			2		
		Local Emergency Planning Committees			2		
		Community Resilience Committees		1			
Part 2: Recovery Planning	Assess Capabilities and Threats	Stakeholder Preparedness Review (SPR)			2		
		Threat and Hazard Identification and Risk Assessment (THIRA)			2		
		Hazard Vulnerability Assessment			2		
	Create Recovery Plans	Long-Term Recovery Plan developed		1			
		Metrics for successful recovery established		1			
		Recovery goals determined		1			
	Integrate Hazard Mitigation with Recovery	Mitigation actions integrated with recovery programs	0				
	Prioritize Projects	Recovery priorities determined			2		
		Additional prioritization considerations				3	
	Implement Resilient Systems	Implementing resilient systems approach			2		
	Integrate Approach to Recovery Programs	Implementing integrated recovery approach		1			
Part 3: Managing Recovery Programs	Identify Recovery Staffing	Recovery staffing identified			2		
	Manage Financials	Finance Department engaged in recovery programs				3	
		Recovery financial plan developed		1			
		Supporting Whole Community financial resilience	0				
	Leverage Available Resources	Existing recovery resources identified and engaged			2		
	Pursue Grant Opportunities	FEMA grant opportunities assessed				3	
		Other grant opportunities assessed				3	
		Application developed/submitted			2		
	Implement Improvement Process	Improvement process implemented			2		
		Determined recovery program success factors				3	
		Regularly assess progress and implement improvements		1			
		Total:	0	7	22	18	4
		Recovery Program Self-Assessment Score *				27	1.89

* A score of 2 indicates an active recovery program. The score is determined by adding up the value of all of the indicated elements and dividing that number by the total number of elements.

Establishing Targets

- Why create improvement targets?
  - Provides those with responsibility over the recovery program a mechanism for accountability with recovery partners.
  - Creates a metric for recovery program efforts to assess growth.
- Improvement Planning
  - Outlines a high-level approach to accomplishing the target as well as the responsible organization, funding source, and target completion date.
  - Jurisdiction can set priorities and then adjust them during the annual assessment

Improvement Planning

Resilient Recovery Roadmap – Improvement Plan						
Jurisdiction: County A			**Assessment Completed By:** EMA Director		**Date:** 2022-12-01	
Roadmap Element	**Improvement Target**	**Implementation Approach**	**Responsible Organization**	**Completion Target Date**	**Funding Source**	**Priority**
Integrate Mitigation Actions with Recovery Programs	Begin integrating the Hazard Mitigation Plan (HMP) and the Pre-Disaster Recovery Plan (LTRP) information to better align common efforts.	Review the HMP mitigation actions in a joint session with the Long-Term Recovery Committee (LTRC) and Local Emergency Planning Committee (LEPC). Identify common efforts and align priorities. Update the HMP and the LTRP accordingly.	EMA	2023-06-01	Hazard Mitigation Grant Program (HMGP)	1
Support Whole Community Finance Resilience	Provide public training on resilient finance.	Bring in subject matter experts (SMEs) and facilitate a series of public training sessions for major businesses and organizations on disaster and recovery finance.	Finance	2024-12-01	Building Resilient Infrastructure and Communities (BRIC)	2
						3
						4
						5
						6

Roadmap Action Items

- Gather recovery related personnel, stakeholders, and partners and:
  - Read/review the Roadmap to Resilient Recovery.
  - Conduct a self assessment and fill out the worksheet
  - Discuss which areas in the Roadmap to target
- Send a copy of the assessment and indicate your target areas in an email to cdanis@centralina.org by March 1st, 2023.

Questions?

Grant Capability Development

Grant Workshop

Grant Workshops Schedule

Nov.-Dec 2022

BRIC Application for Rowan and Anson

Mar. 2023

Grant Education

Sept. 2023

Develop LOIs
· **Oct. – Submit LOIs**

Jan. 2024

Application Status
Summary of Grant Process

May 2024

Information Collection

Prioritize Projects

Summary of Grant Process

Anson Awarded BRIC/TA Funding

Jan. 2023

Information Collection

Prioritize Projects

May 2023

LOI Status

FEMAGO Training

· **Dec – Submit Applications**

Nov. 2023

Grant Education

Mar. 2024

Overview of Grant Processes

- **Establish Accounts in all State and Federal Grant Systems**
  - SAM.GOV
  - FEMAGO (go.FEMA.gov)
  - State System EMGrants.nc.gov
- **Develop and Submit Application to State**
  - FEMAGO
  - Family of SF-424
    - *A-B for non-construction*
    - C-D for construction
  - Funding Match Letter and Maintenance Agreements
- **Information Collection – Who, What, Why, When and Where**
  - Collect as much relevant technical information as possible such as:
    - Partners
    - Lifelines
    - Building Codes
    - Nature Based Solutions
    - Future Conditions

Overview of Grant Processes

- **Develop and Submit Letter of Intent (LOI) to the State**
  - Maximum of 3 pages
  - Submission Deadline
  - Approval Notification
- **State Submits Application to FEMA**
  - Request for Information (RFIs)
  - Update application and resubmit to state
- **Award Duration (36 mo.)**
- **Grant Management**
  - Reporting, obligation of funding, site surveys, etc.
  - Management Costs
- **Close Out**
  - Reporting, Audits, Lessons Learned

Lessons Learned from BRIC Application

- **Stay ahead** of state and federal deadlines
- Ensure the SOW is **clear and concise**
- **Read** through the NOFO
- **Understand** guidelines
  - Nature Based Solutions
  - Underserved communities
  - Vulnerable and functional need pop
  - Get DFIRMs
- **Gather** all the necessary documentations ASAP
- **Provide** grant information, requirements and education to jurisdiction leadership early and often
- **Identify** the jurisdictions POCs and individuals with access to State and Federal grant systems.

Questions?

Recovery Planning Development

Pre-Disaster Recovery Plan Technical Assistance Workshop

What is a Pre-Disaster Recovery Plan (PDRP)?

Development of **goals for recovery** that **account for all community sectors** (economy, housing, infrastructure, etc.)

Documentation of recovery **priorities, resources, procedures, implementation steps**, and stakeholder **roles and responsibilities**

Occurs **before disasters** happen to **position jurisdictions to begin the recovery process immediately** after a disaster strikes

Why Is Pre-Disaster Recovery Planning Important?

The Centralina Region is **susceptible to a wide range of hazards** with cascading impacts.

The Centralina Region is **vital to the economic prosperity of many industries** across the United States, and the region is **growing exponentially**.

- Poor coordination and planning in the aftermath of a disaster can result in:
  - Confusion and chaos
  - Financial losses
  - Closure of businesses
  - Loss of residents and visitors
  - Mental and behavioral health issues for the community
  - Political ramifications

Pulse Check

- Emergency Operations Plan

- Hazard Mitigation Plan

- Pre-Disaster Recovery Plan

Why Is Pre-Disaster Recovery Planning Important?

✓ **Emergency Operations Plan** addresses **life safety and basic stabilization** after a disaster

✓ **Mitigation Plans** identify long-term, broadly supported **strategies for risk reduction** and can assist in the **prioritization of funding** for mitigation actions pre- and post-disaster

? **Pre-Disaster Recovery Plans** enable jurisdictions to act quickly to target resources and energy towards holistic recovery

MITIGATION

PREPAREDNESS

DISASTER STRIKES

RECOVERY

RESPONSE

✓ Hazard Mitigation Plan to address **MITIGATION**

? Pre-Disaster Recovery Plan to address long-term **RECOVERY**

✓ Emergency Operations Plan to address **RESPONSE**
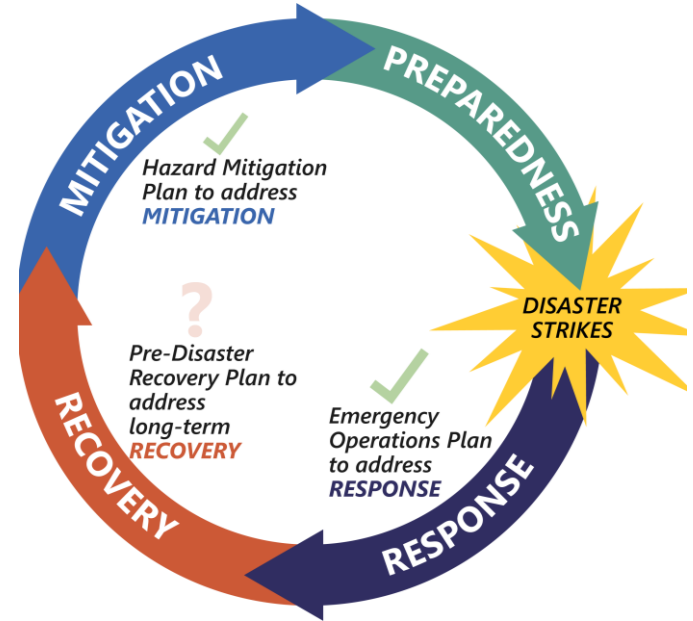
Image adapted from FEMA.gov

What are the Benefits of Pre-Disaster Recovery Planning?

Establishes relationships

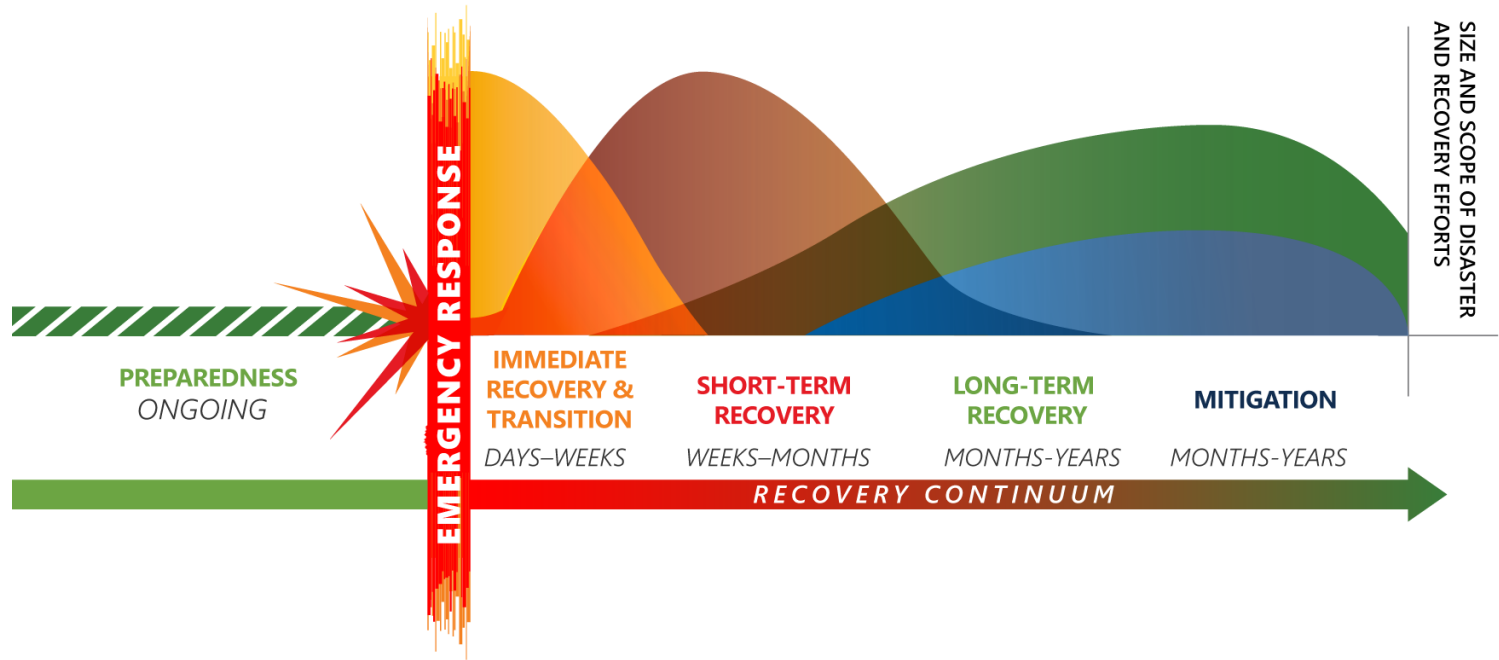**Minimizes financial impacts**

Defines roles and responsibilities

Supports coordination across all levels of government

Facilitates public-private partnerships

Reduces recovery time

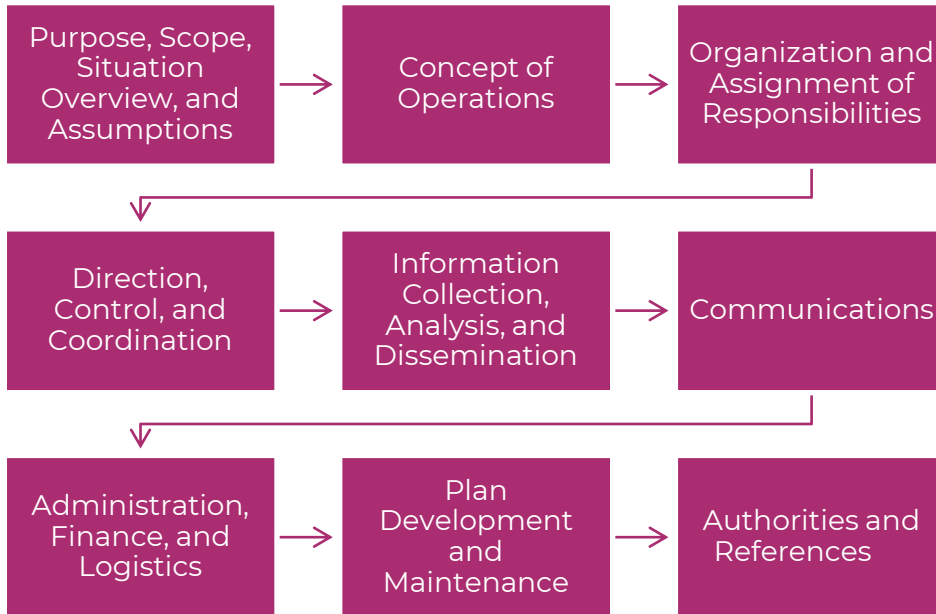# What does Pre-Disaster Recovery Planning Include?

We Are Here To Help

Goal

- Each jurisdiction will **develop or update a Pre-Disaster Recovery Plan and Recovery Function/Committee Annexes** using tools provided by Centralina or existing plans

Timeline

- March 2023 – June 2024
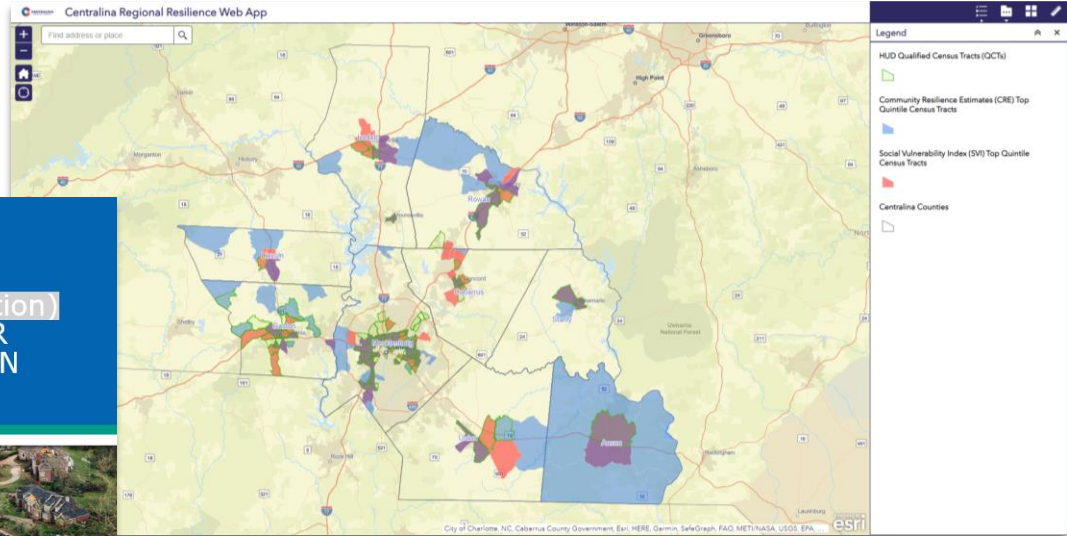
Pre-Disaster Recovery Plan Overview

Purpose, Scope, Situation Overview, and Assumptions → Concept of Operations → Organization and Assignment of Responsibilities

Direction, Control, and Coordination → Information Collection, Analysis, and Dissemination → Communications

Administration, Finance, and Logistics → Plan Development and Maintenance → Authorities and References
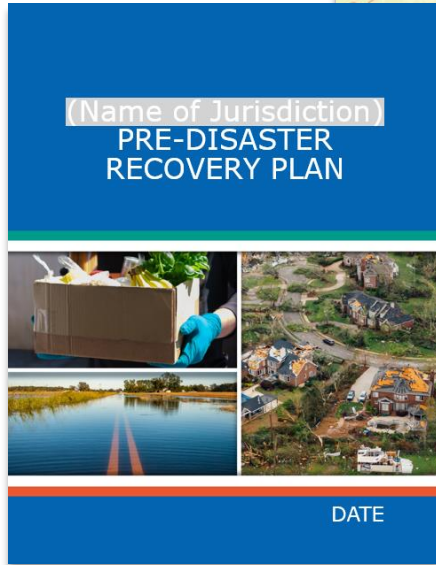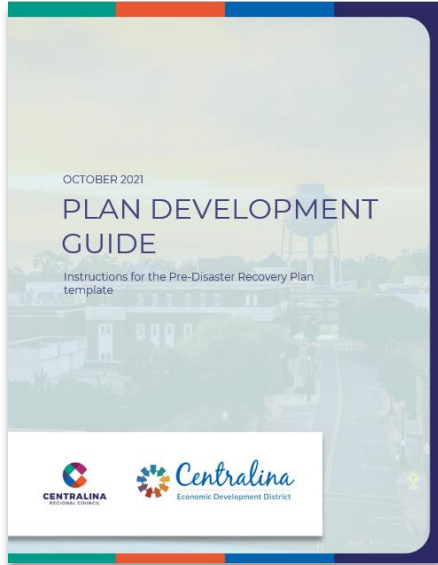
- Recovery Focus Areas:
  – Community Planning and Development
  – Economic
  – Health and Social Services
  – Housing
  – Infrastructure
  – Natural and Cultural Resources

<u>Assistance</u> Will be Provided

Jan. 2023
Kick Off

May 2023
Annex A: Community Planning and Development Committee Annex

Nov. 2023
Annex C: Health and Social Services Committee Annex

Mar. 2024
Annex E: Infrastructure Committee Annex

Base Plan
Mar. 2023

Annex B: Economic Committee Annex
Sept. 2023

Annex D: Housing Committee Annex
Jan. 2024

Annex F: Natural and Cultural Resources Committee Annex
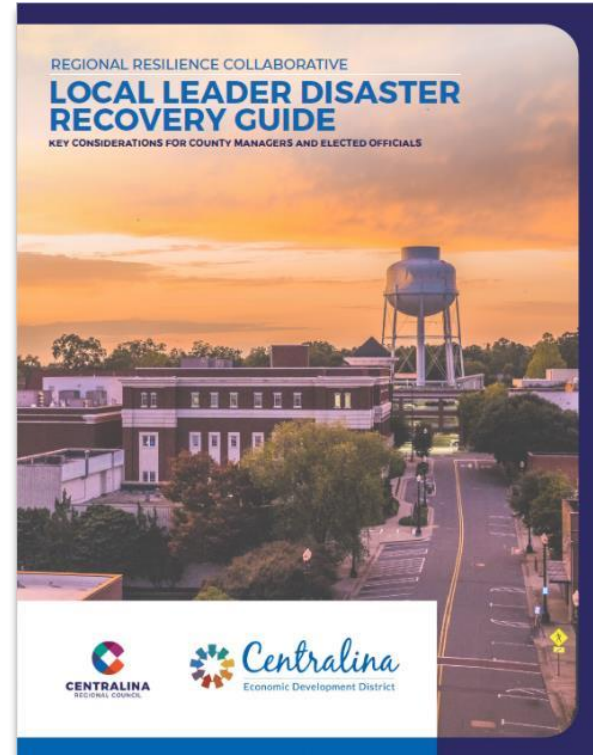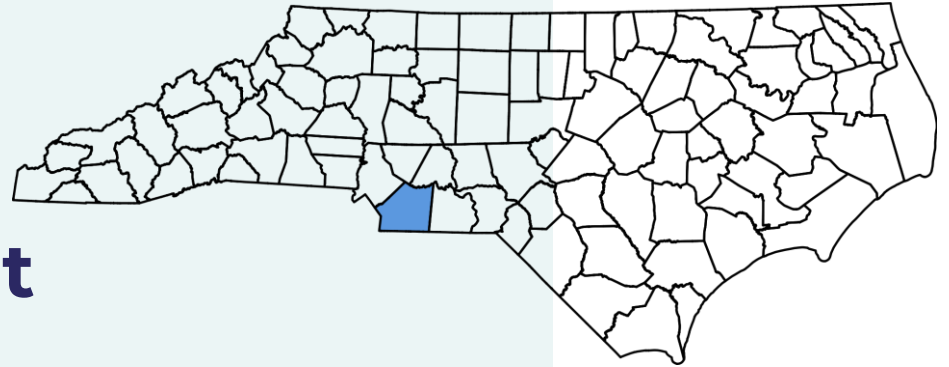**May 2024**

Tools Will Be Provided

Your Responsibilities

- Prioritize recovery planning
- Encourage all agencies to support
- Provide policy direction as needed from your local Emergency Managers
- Identify additional stakeholders
- Understand legal authorities

REGIONAL RESILIENCE COLLABORATIVE

LOCAL LEADER DISASTER RECOVERY GUIDE

KEY CONSIDERATIONS FOR COUNTY MANAGERS AND ELECTED OFFICIALS

CENTRALINA
REGIONAL COUNCIL

Centralina
Economic Development District

Union County

Regional Spotlight

Questions?

What are the Next Steps?

- Expectations
  - Emergency Management Director is Recovery Planning POC
  - Share meeting invites with appropriate stakeholders
  - Monthly plan development/enhancement

- Action Items
  - Review Local Leader Disaster Recovery Guide
  - Engage local agencies by encouraging attendance at future workshops
  - Identify local stakeholders, using planning worksheet if necessary

PDRP Planning Worksheet

RSF Topic	POC Name	POC Department	POC Email
Community Planning and Development			
Hazard Mitigation			
Inspections and Permitting			
Community Engagement			
Long-term Planning			
Economic			
Business Restoration, Retention, and Recruitment			
Employment and Workforce Support			
Business Recovery Centers			
Health and Social Services			
Donations and Volunteers			
Individual and Family Services			
Public Health and Medical Services			
Schools and Academic Institutions			
Housing			
Housing Availability and Needs Assessment			

Next Steps

Action Items

- Receive and Invite to a Shared Folder
- Roadmap:
  - Gather recovery related personnel, stakeholders, and partners and:
    - Read/review the Roadmap to Resilient Recovery
    - Conduct a self assessment and fill out the worksheet
    - Discuss which areas in the Roadmap to target
  - Send a copy of the assessment and indicate your target areas in an email to cdanis@centralina.org by March 1st, 2023
- Pre-Disaster Recovery Planning:
  - **Review** Local Leader Disaster Recovery Guide
  - **Engage** local agencies
  - **Identify** local stakeholders

Next Meeting

- **RRC Workshop #2:** March 15th, 2023 @ 10:00 (Virtual)

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THANK YOU

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