

CENTRALINA COUNCIL OF GOVERNMENTS

**REGIONAL CONFERENCE** 

## The Economic Power of Authenticity

Sherry Adams, Coordinator, Programming & Technical Assistance, NC Main Street Center, N.C. Dept. of Commerce, Rural Development Division



#### Main Street Four-Point Approach®

Organization: Building human and financial resources through public/private partnerships to achieve a common vision

Economic Restructuring:
Strengthening the existing
economic assets;
expanding and diversifying
the economic base.

PROMOTION: Selling a positive image of downtown based on the authentic creative assets of the community

Design: Improving the physical aspects of downtown.





### The Main Street Program is:

Economic Development within the context of Historic

Preservation

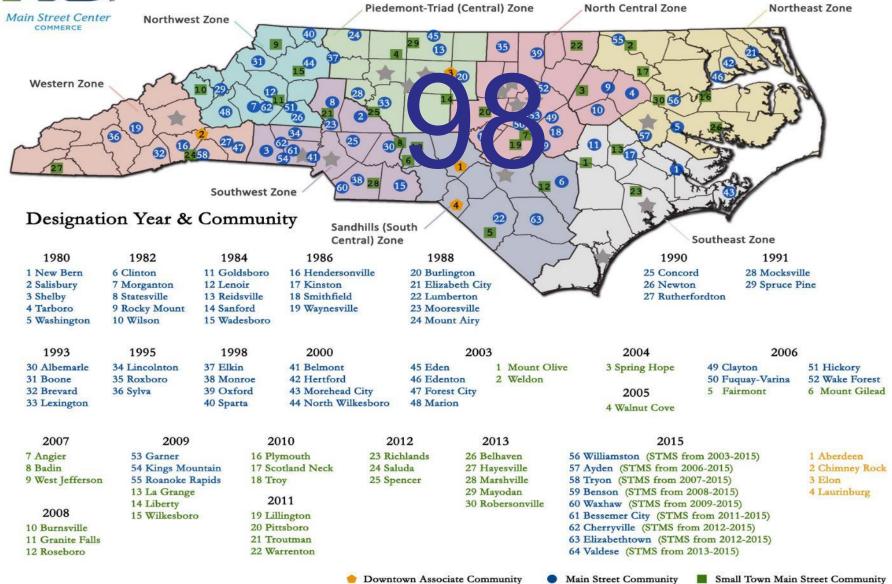






### RE

#### North Carolina Main Street and Small Town Main Street Communities



### Key Takeaways:

- Connectivity: recognizing your communities' authentic assets and connecting the dots for real, economic impact, not just seasonal, but 365 days of the year
- Assets: connecting those assets to your economic drivers
- <u>Economic Drivers:</u> know & understand and use them along with your assets to determine your;
- <u>Economic Position or Vision</u> which will determine your economic development strategies from which you can create;
- A Downtown Economic Development Plan: Return on Investment is realized through a well thought out plan & execution of plan
- Partnerships & Stakeholders: the vision can't be realized unless you involve those that share your vision

#### Millennials, Gen X & Baby Boomers

- 80 million Millennials (1982-2001)
- 80 Million Boomers (1945-1964)
- 51 Million Gen X (1965-1980) (latch-key generation)
- Millennials classified as more practical than ideological
  - Walkability
  - Good schools & parks
  - Multiple transportation options
- Only 10% of the three see themselves in the future in traditional auto-dependent suburban living
- Boomers are seeking much of the same as Millennials in way of housing, walkability, giving back to community, healthy, active living, socializing – A "shared" economy

(Investing in Place for Economic Growth and Competitiveness, American Planning Association; www.planning.org)

In an American Planning Association Survey, *Investing in Place*, 1,040 Americans surveyed with roughly ½ millennial and ½ boomer 68% of respondents agreed: "the U.S. economy fundamentally flawed and the path to prosperity lies in building up communities not through recruiting companies but by concentrating on basic elements as places to live."

- 67% Believe community planning is important for economic recovery
- ¾ of U.S. adults agreed that engaging citizens through local planning efforts is essential to rebuilding local economies and creating jobs
- #1 Job creation was ranked top priority for planning by Citizens (Investing in Place for Economic Growth and Competitiveness, American Planning Association; www.planning.org)

## Demographic Shifts & Economic Impact of Authenticity









## **Economic Power of Authenticity Begins With:**

#### Thoughtful Direction:

- Community Assets
- Economic Drivers
- Vision
- Mission
- Economic DevelopmentStrategies
- Plan of Work
- Identifying Stakeholders
- Budget



Unless you know where you are headed, how will you know when you arrive?

#### **Community Assets**

 Assets are those identifiable characteristics that define your community:

- Governmental Assets
- Community/ Human
- Institutional Assets
- Natural/ Recreational
- Cultural Assets
- Economic Assets







### **Asset Mapping**





#### **Economic Drivers**

- Economic Drivers: an understanding of what is driving your local economy.
  - Understanding how that role has <u>changed</u>
     and
  - Understanding where you have growth opportunities











#### **Vision for Downtown**

 What is the <u>Economic Role</u> that downtown plays in the greater city, county or regional economy?



"Historic Downtown Mount Airy resides at the doorstep of the Blue Ridge Mountains where our urban living is enhanced by arts, entertainment, local wine, and our Traditional Music roots. Fostering a diverse variety of small businesses flavored with authentic dining experiences, Mount Airy is a true southern town with all the charm of Mayberry."



### Vision Transformative Economic Development Strategies

- Pathway for promoting active, healthy lifestyles.
- Destination for largest collection of independently owned restaurants in the city.
- The city's destination for performing arts and nighttime entertainment.
- Crossroads to exceptional outdoor recreation.
- Attracting the creative class to downtown.
- Hub of local foods for the county.
- · Center for community, civic and social gatherings.
- The largest collection of downtown residential options in the region.
- Offering first class college-town amenities.

Etc.....

Clarion Downtown Economic Implementation Plan 2015-2016 Vision: "Downtown Clarion is the leading regional destination for experiencing the largest collection of farm to table restaurants and craft style breweries in the region. A world class hiking, biking and horse trail system connecting with Jefferson National Historical Park and drawing people downtown to live an active, healthy lifestyle." Mission: The Clarion Main Street program exists to guide and facilitate the connections of resources to create a culture that leads downtown growth. Implementation Strategy: Clarion s a designated NC Main Street community that uses the National Main Street Center's Four-Point Approach® which includes: organization, promotion, design and economic restructuring to implement a downtown revitalization initiative. **Economic Development Strategies ORGANIZATION** DESIGN ECONOMIC RESTRUCTURING PROMOTION Actions: Actions: Actions: Actions: Experiencing largest collection of farm 1. Create a partnership between 1. Develop a marketing Provide 10 building owners Perform a market analysis & to table restaurants and craft style Clarion Community College's identify gaps in the local program to educate and with Façade & Interior breweries in the region. Small Business Center and market & opportunities for promote downtown Improvements project plans Goal: Transform 3 vacant buildings Jackson and Jackson Culinary Clarion as the destination by March 2016. growth by September 2015 into entrepreneurship opportunities that 2. Develop & Implement a Develop farm to table and Institute to provide quarterly to experience true farm tie back to the local food movement by learning opportunities to table foods and craft Community Garden Plan by craft brewery incentive tools by June 2016. downtown for people beer by November December 2015 that will assist May 2016. interested in developing a 2015. potential and 2 existing Objective: To grow downtown's culinary related business by business owners to expand and businesses that connect to the local food October 2015. allow CDDA to recruit 3 new & craft beer movement increasing jobs businesses by June 2016. by 50% over the next 3 years. World Class hiking, biking and horse Actions: Actions: Actions: Actions: trail system connecting with National 1. Strengthen and/or establish 1. Develop an image and Develop a plan by January Recruit 3 businesses that Historical Park. 25 networks between CDDA marketing campaign 2016 to improve pedestrian, support hiking, biking and Goal: Connect downtown and the and local, state and national promoting downtown's cycling, equestrian horses by June 2016. National Park by expanding the agencies, neighboring existing connections to connectivity to downtown. world class hiking, biking existing hiking, biking and trail system municipalities in order to and horse trails by June by 2 miles by December 2016. complete and continue to improve our downtown access 2016. 2. Develop a Farm to City Objective: To stimulate 15% more foot and connectivity to the hiking, traffic for economic benefit of biking and trail system that Cycling Event by July downtown businesses. connect to the NHP. 2016 to increase awareness of existing connectivity and as a fundraiser for future trail projects. Draw people downtown to live (active, Actions: Actions: Actions: Actions: Identify and network with 10 Improve 3 public and/or Develop a plan by March 2016 1. Sponsor a bi-annual Goal: Increase residential living by "Tour of Homes" private spaces by May local, regional and state to sustain and grow a organizations who have an 2016 in order to create an downtown economy that focuses promoting existing and future downtown housing atmosphere for socializing on and supports an active

opportunities.

#### healthy, lifestyle) 10% by June 30 2016. Objective: To increase downtown foot traffic by 50 people daily for economic benefit of downtown

businesses and health and social benefits of those living downtown. interest in residential growth and promoting a healthy living

lifestyle.

and gathering, i.e.

downtown Pocket Park, coffee shop, wine bar, etc. lifestyle.

#### Clarion Downtown Economic Implementation Plan 2015-2016

vision: "Downtown Clarion is the leading regional destination for experiencing the largest collection of farm to table restaurants and craft style breweries in the region. A world class hiking, biking and horse trail system connecting with Jefferson National Historical Park and drawing people downtown to live an active, healthy lifestyle."

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F openic Development Strategies	ORGANIZATION	PROMOTION	DESIGN	ECONOMIC RESTRUCTURING
Experiencing largest collection of farm to table restaurants and craft style breweries in the region.  Goal: Transform 3 vacant buildings into entrepreneurship opportunities that tie back to the local food movement by June 2016.	Actions 1 create a partnership between Clarion Community College's Small Business Center and Jackson and Jackson Culinary Institute to provide quarterly learning opportunities downtown for people	Actions:  1. Develop a marketing program to educate and promote downtown Clarion as the destination to experience true farm to table foods and craft beer by November	Actions:  1. Provide 10 building owners with Facade & Interior Improvements project plans by March 2016.  2. Develop & Implement a Community Garden Plan by May 2016.	Actions:  1. Perform a market analysis & identify gaps in the local market & opportunities for growth by September 2015  2. Develop farm to table and craft brewery incentive tools by December 2015 that will assist
Objective: To grow downtown's businesses that connect to the local food & craft beer movement increasing jobs by 50% over the next 3 years.	interested in developing a culinary related business by October 2015.	2015.		potential and 2 existing business owners to expand and allow CDDA to recruit 3 new businesses by June 2016.

1. Develop an image and

marketing campaign

promoting downtown's

existing connections to

world class hiking, biking

and horse trails by June

Develop a Farm to City

Historical Park. 25 networks between CDDA and local, state and national Goal: Connect downtown and the National Park by expanding the agencies, neighboring existing hiking, biking and trail system municipalities in order to complete and continue to by 2 miles by December 2016. improve our downtown access and connectivity to the hiking, Objective: To stimulate 15% more foot biking and trail system that traffic for economic benefit of connect to the NHP. downtown businesses.

orld Class hiking, biking and horse trail system connecting with National

businesses and health and social penefits of those living downtown.

Cycling Event by July 2016 to increase Actions:

1. Strengthen and/or establish

- Develop a plan by January Recruit 3 businesses that 2016 to improve pedestrian, support hiking, biking and cycling, equestrian horses by June 2016. connectivity to downtown.
- - Develop a plan by March 2016 to sustain and grow a downtown economy that focuses on and supports an active lifestyle.
- awareness of existing connectivity and as a fundraiser for future trail aw people downtown to live (active Actions: Actions: Actions: nealthy, lifestyle) Identify and network with 10 1. Sponsor a bi-annual Improve 3 public and/or Goal: Increase residential living by local, regional and state "Tour of Homes" private spaces by May 2016 in order to create an 10% by June 30 2016. organizations who have an promoting existing and interest in residential growth future downtown housing atmosphere for socializing and promoting a healthy living and gathering, i.e. Objective: To increase downtown foot opportunities. traffic by 50 people daily for lifestyle. downtown Pocket Park, economic benefit of downtown coffee shop, wine bar, etc.

2016.

# Four Most Common Economic Drivers Impacting Economy in N.C. Downtowns

- Food & Spirits
- Lodging & Housing
- Arts & Culture
- Outdoor Recreation





## Food & Spirits are <u>driving the economy</u> in North Carolina Downtowns



- Cooperative Grocery Stores
- Food Production & Sales
- Farmers Markets
- Community Kitchens
- Farm to Table Restaurants
- Wineries, Breweries, Distilleries

## Case Study: Burlington: Company Shops Market



### Case Study: Burlington: Company Shops Market

The Economic Development Deal:

	Burlington: Population 51,195	Total Project Cost	Main Street Solutions Fund Grant	Additional Investment (Private)	Additional Investment (Public)
4		\$3,254,937	\$298,000	\$1,225,477	\$1,731,000
		100%	9.2%	37.6%	53.5%

#### **Impact**

Number of Businesses to Directly Benefit from the Grant	Permanent Full Time Jobs Retained or Created	Permanent Part-time Jobs Created or Retained	Catalyst For:
1	17	15	31 additional businesses and 52 more jobs

#### **Burlington Beer Works**

"We just hit our first major goal of 500 owners!"

http://burlingtonbeerworks.coop/





As of Feb. '15 – there were only 4 Brewery Coops in the country, with 5 more in the works!

#### **LOCAL** Food Production & Sales









### Ashe County Cheese, West Jefferson







## Case Study: Incubator Kitchen, Burgaw





#### Case Study: Burgaw: Incubator Kitchen

The Economic Development Deal:

Burgaw: Population 3,872	Costs	Use of Grant Funds
	\$70,000 Grant - USDA	State of the Art Equipment
	Town of Burgaw - \$31,000	Renovation Costs

#### Impact:

Goal	Jobs	Business
transition of small farmers to new markets and to assist small food business entrepreneurs	9 permanent Jobs	Custom Fit Meals

## Farmers Markets/ Tailgate Markets





Popping Up Everywhere....



### Marion: Tailgate Market

- In 2012, Kate B Reynolds Grant to fund a Market Manager and to fund the cost of EBT equipment and marketing.
- In 2015, Rural Advancement Foundation International (RAFI) grant, for additional EBT marketing & promotion for 2015 & 2016.









g/sites/default/files/HP\_McDowell\_10-12\_web.pdf

## PLACES NC

AN INITIATIVE OF THE KATE B. REYNOLDS CHARITABLE TRUST

MCDOWELL COUNTY

#### WHAT IF MCDOWELL COUNTY WAS A HEALTHY PLACE?

What if fewer people suffered from diabetes? What if healthy food was affordable and staying active was easier?

What if each person in the county had a doctor they knew and who knew them?

What if grandmothers and pastors and business leaders and teachers all had a say?

What if improving the quality of life was everyone's business?

#### WHAT IF YOUR IDEAS AND YOUR COMMUNITY COULD MAKE IT HAPPEN?

Of course, answers to all those "what ifs" don't come easy.

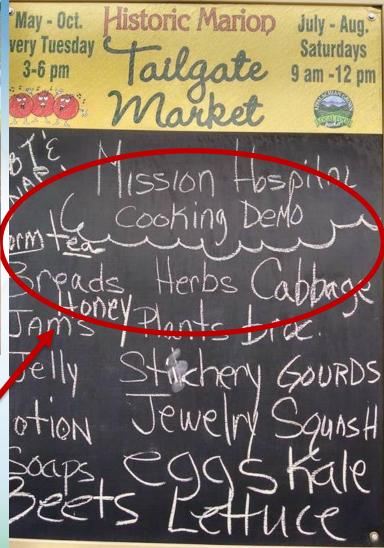
But **HEALTHY PLACES NC** — a new "place-based" initiative of the Kate B. Reynolds Charitable Trust aimed at improving the health and overall quality of life for people in rural areas of North Carolina — will address such challenging questions head on.





Photos Above and to the left: Fuquay-Varina Farmer's Market

Connecting Farmers
Markets to
Educational
opportunities.



### **Farm To Table Restaurants**

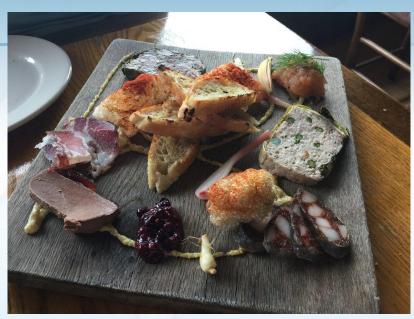


Driving Local Economies.....





#### Knife & Fork, Spruce Pine





## Traveler Condé Nast Properties de la Condé Nast Properties

#### Is Your Town One of the Best Food Cities in America?

Written by Matt Duckor October 09, 2015

"Urban refugees who once set their sights on Asheville are now heading 50 miles northeast to Spruce Pine, a mining town in the foothills of the Blue Ridge Mountains that's gaining national attention for its restaurants...."



### Guadalupe Café, Sylva



Creative Solutions
Thriving Communities

Tropical Fusion Eatery & Bar



## Chef & the Farmer Kinston



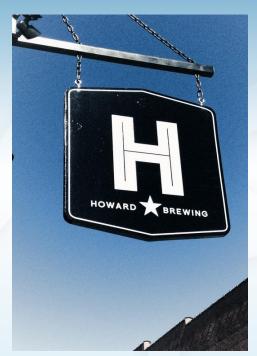




### Mother Earth Brewery, Kinston



### Howard Brewing, Lenoir







### Carolina Distillery, Lenoir









### Case Study: Lenoir: Carolina Distillery

#### The Economic Development Deal:

Lenoir: Population 18,042	Total Project Cost	Main Street Solutions Fund Grant	Additional Investment (Private)	Additional Investment (Public)
	\$822,590	\$200,000	\$528,000	\$100,590
	100%	23.7%	64.1%	12.2%

Number of Businesses to Directly Benefit from the Grant	Permanent Full Time Jobs Retained or Created	Permanent Part-time Jobs Created or Retained	Catalyst For:
2	8	7	More Creative Class interest and events

### Former Kimbrell's Furniture Store







### = Success

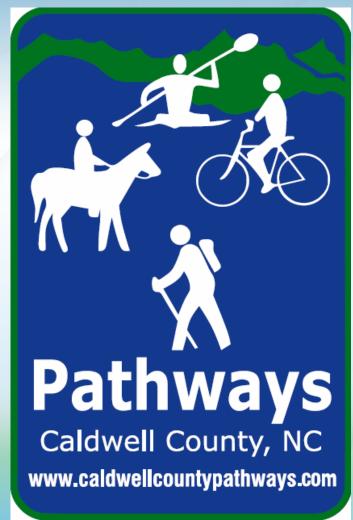


# Carriage House Tattoo Gathering



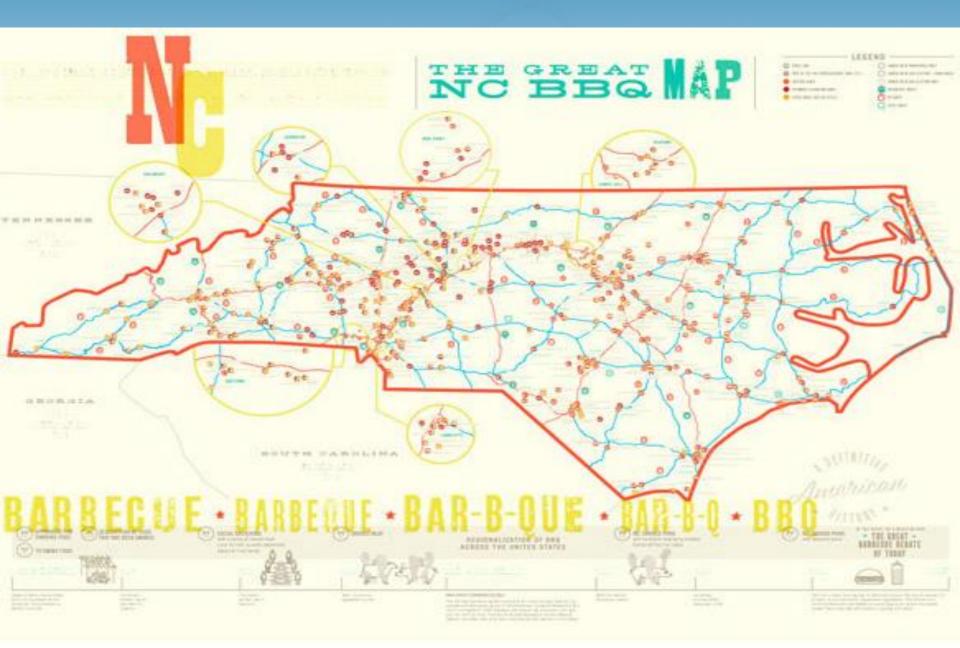


### Howard Brewing Partnerships, Lenoir



\$1 from every pint sold will go towards Overmountain Victory Trail.





#### NORTH CAROLINA WINERIES

#### ncwine.org





# Downtown Lodging & Housing is driving the economy in North Carolina Downtowns

- Small Scale Inns
- Unique Lodging
- Long Term Lodging
- Market RateCondos (OwnerOccupied)
- Market Rate Apartments (Rental)



### Lodging



### Nu Wray Inn, Burnsville









### Nu Wray Inn, Burnsville

- 16,500-square-feet
- 26 guest rooms
- Meals on Weekends
- Large dining room
- Located on Burnsville's Town Square
- Sold September 2014 \$849,000





Marketed for weddings, family reunions, retreats, team-building, etc.

Able to book the entire Inn or a room

www.nuwray.com

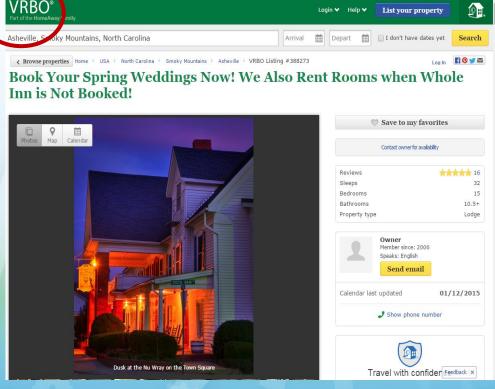
### Nu Wray Inn, Burnsville







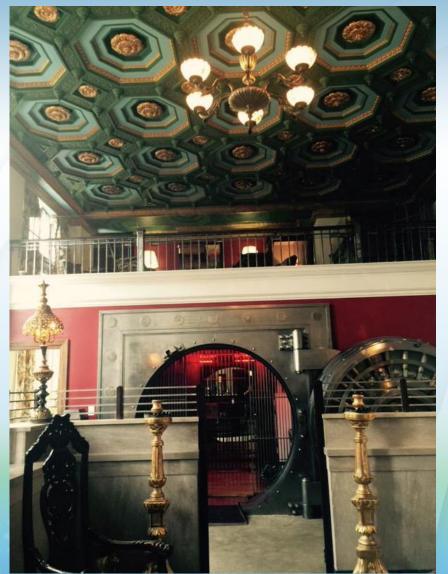


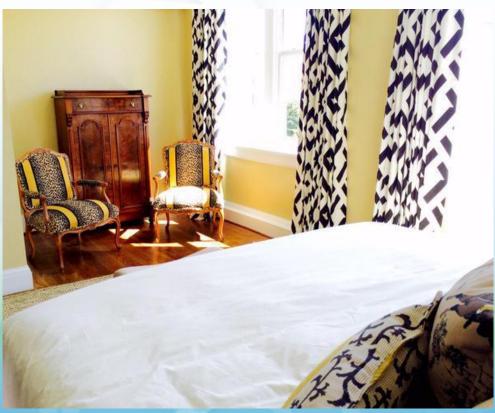


### **Small Scale Inns**



# Small Scale Inn: The O'Neil, Kinston





### Small Scale Inn The O'Neil, Kinston



Come stay in downtown Kinston, North Carolina: a town in the midst of a 21st century renaissance. You're just a few blocks from an <u>award-winning craft brewery</u> and their <u>new distillery</u>, a <u>world-renowned restaurant</u>, a day spa, cultural and educational sites, and more.



### Blue Ridge Inn, Sylva

#### Renovated motels

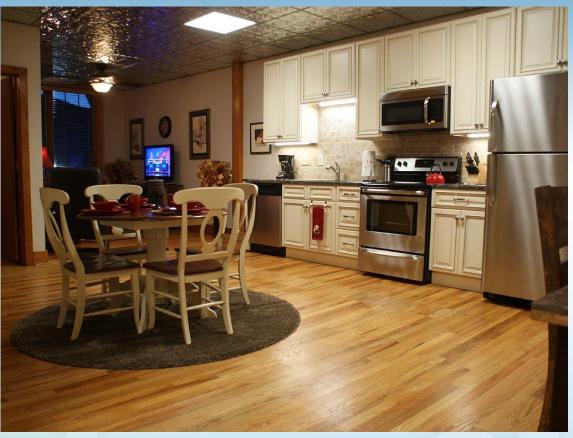




https://www.facebook.com/blueridgeinnsylva

#### 62 Main Street Flats, Waynesville





"Experience our 1902 restored, eco-friendly bed-and-breakfast. Our award winning Inn speaks of casual luxury and features five beautifully appointed guest rooms, all with private baths, WiFi, and fireplaces. Situated between the Smoky Mountains and Blue Ridge Parkway we are a perfect mountain destination."

### Why Housing is Important to Downtown

#### Shifts the Downtown Economy:

- -Increases the Rental Rates in Downtown
- Creates a "Neighborhood" Commercial District for Residents
- Downtown becomes a "Location of Convenience & Choice"
- Creates New & Expanded BusinessOpportunities
- -Increases Hours of Operation

## Why Housing is Important to Downtown



### Improves Safety in Downtown:

- Downtown becomesviewed as a"Neighborhood"
- -24/7 operation
- -Eyes on the Street

**Broken Window Theory** 

## Why Housing is Important to Downtown

### Increases Use of the Built Environment:

- -Provides
  opportunity to use
  unused or
  underutilized
  property.
- -Reduces Sprawl



## Why Downtown is Important to Housing

- Increased interest in HistoricPreservation
- Increased interest in "in-town" living
- -"ConvenienceCenter" for in-townresidents



### Market Rate Condos – Renfro Mills, Mount Airy



# Market Rate Condos: 101 S. Main St., Salisbury

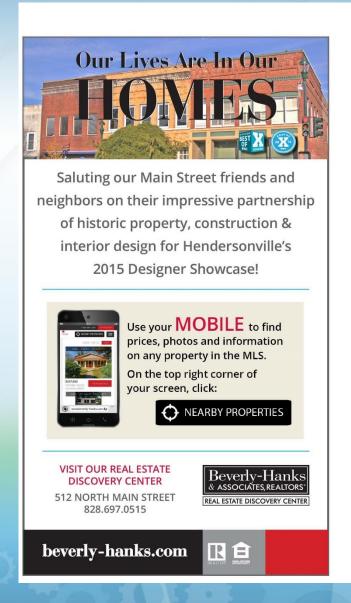


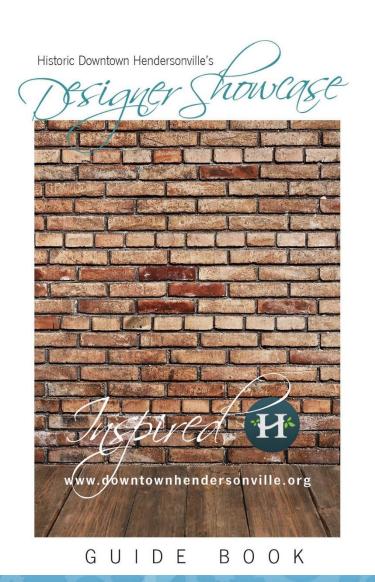
# Market Rate Apartments: The Bernhardt Hardware Bldg - Salisbury





### Housing Promotion – Designer Showcase, Hendersonville





### Housing Promotion – Designer Showcase, Hendersonville









# **Economic Impact of Upper Floor Housing**



"Decades of Success: The Economic Impact of the Main Street Program in NC"







#### **Upper Floor Housing Assumptions**

Couple renting an apartment with monthly rent of...

Up to \$400

\$400 - \$800

\$800 - \$1200

"Decades of Success: The Economic Impact of the Main Street Program in NC"





Rent	Up to \$400	\$400 - \$800	\$800 - \$1200
Food at Home	\$1,607	\$2,307	\$3,758
Food away from Home	\$562	\$899	\$1,560
Furniture, Appliances, Household Equip	\$331	\$435	\$787
Apparel & Footwear	\$306	\$429	\$739
Fees & Admissions	\$67	\$101	\$216
Personal Care Products & Services	\$225	\$311	\$518
TOTAL EXPENDITURES	\$7,867	\$11,480	\$18,773

\$18,773 X 100 units = up to **\$1.8 million** in retail sales activity in retail sales activity!

Morganton - \$18,773 X 143 units = up to **\$2.68 million** in retail sales activity!

New Bern - \$18,773 X 236 units = up to **\$4.4 million** in retail sales activity!

### **Housing Amenities**

# Small Business Sustainability:

- Drug Stores
- Restaurants
- GroceryStores
- And much more.....



### Art & Culture is <u>driving the economy</u> in North Carolina Downtowns

- Theater Redevelopment
- Arts Councils
- Art Plans
- Public Art
- Arts Incubators
- Community Kiln
- Art Schools
- Artist Co-Ops
- Authentic Festivals & Special Events



### Goldsboro

Paramount Theatre

Rebuilt following fire. Reopened in 2008

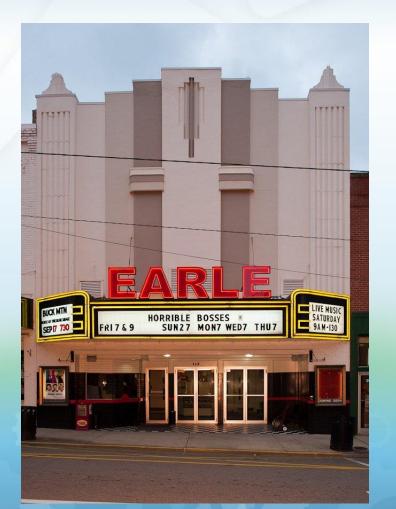




- Goldsboro estimates over 40,000 people visited the Paramount in 2009.
- The Goldsboro Downtown
  Development Corporation has
  seen a huge increase in traffic to
  downtown restaurants and
  businesses that can be directly
  attributed to the theatre.

### **Mount Airy**

Earle Theatre 1938 owned by Surry County Arts Council





- Home of WPAQ's Merry-Go-Round live radio broadcast Saturdays 11 a.m. – 1:30 p.m. the longest running live radio show in America
- Concerts with live radio show format select Saturdays at 7:30 p.m.
- Shows 1<sup>st</sup> run movies
- Live musical performances

### Shelby

#### Don Gibson Theatre

Originally – The State Theatre - Art Deco Renovated in 2009 Reopened October, 2009



- The theatre is the buffer between the Uptown Shelby commercial district and an adjacent residential historic district (National Register in both cases).
- Building sat empty for years
- Eventually purchased by the City of Shelby as it sat adjacent to City Hall.
- Until this project came along it was rented to an antique mall.

### Caldwell County Arts Council, Lenoir



Non-Profit Organization US Postage Paid Permit #218

Caldwell Arts Council PO Box 1613 Lenoir NC 28645



Arts Councils driving the economy with a different twist on studio tours

### Toe River County Arts Council, Mitchell & Yancey Counties









### **Art Plans**



#### COMMUNITY PUBLIC ART PLAN













#### Submitted to:

The Town of Waxhaw, North Carolina 317 North Broome Street Waxhaw, North Carolina 28173

June 2013

# Art Creates The Downtown Environment



Lenoir – Public Art Gallery



Lenoir – Public Art Gallery

Waynesville – Permanent Public Art

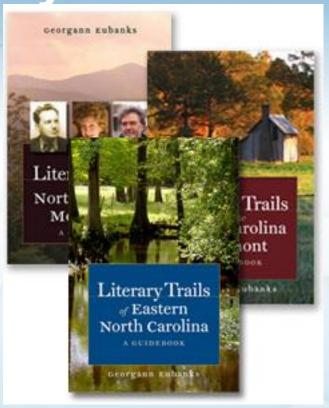
# Arts & Culture Driving the Economy

Trails of a different nature NC Art Trails...





African American Music Trail in the East



**Literary Trails** 





# Authentic Festivals & Special Events



Solve this riddle: Where are the Little Fiddles?!? These six little fiddles will diddle through Downtown Mount Airy from now through October 23rd when they'll be up for sale at the Fiddle Crawl Auction. Find the little fiddles and #fiddlecrawl #downtownmountairy on Instagram, Twitter, & Facebook. Bid on them now at their ever changing downtown location. Ask for the bid sheet at the register. Starting bid is only \$100! Contact: (336)401-0885, coordinator@mountairydowntown.org, www.mountairydowntown.org





#### **Authentic Festivals & Special Events**



Brevard's White Squirrel Festival



Nina Simone Festival, downtown Tryon



#### **Authentic Festivals & Special Events**





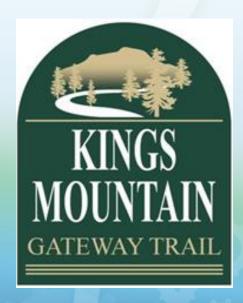
Benson Mule Days & Ayden Collard Festival

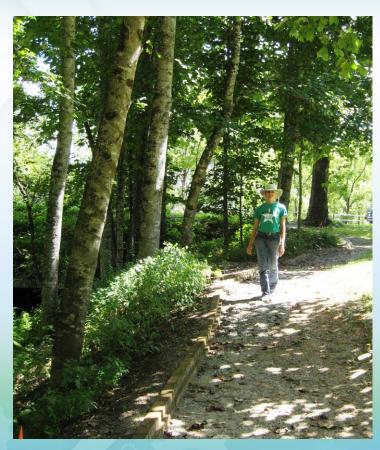


## Outdoor Recreation is <u>driving the</u> <u>economy</u> in North Carolina <u>Downtowns</u>

- Business Opportunities
- Trail Development
- Partnerships
- Wayfinding







## Impact of Outdoor Recreation in North Carolina

THE NORTH CAROLINA ACTIVE OUTDOOR RECREATION ECONOMY:

- Contributes more than \$7.5 billion annually to North Carolina's economy
- Supports 95,000 jobs across North Carolina
- Generates \$430 million in annual state tax revenue
- Produces \$6.1 billion annually in retail sales and services across North Carolina

http://lwcfcoalition.org/files/NorthCarolinaRecEconomy.pdf

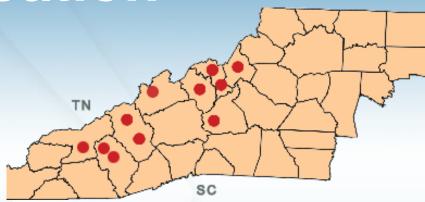




**Outdoor Recreation** 

**Economic Impact of Trout Fishing** 





- 93,000 anglers fishing in NC
- \$146 million spent on Mountain Trout Fishing & equipment
- Multiplier effect excess of \$174 million
- NC Main Street Towns that are designated Mountain Heritage Trout Waters by NC Wildlife are: Sylva, Waynesville, Burnsville, Spruce Pine
- City must provide public access to trout stream that runs through or adjacent to city

<sup>\*\*</sup> above came from 2008 NC Wildlife Study ncwildlife.org

#### **Outdoor Recreation**



Photo from Motion Maker Facebook Post

- 2013 Outdoor Foundation Report 91.5 million people annually engage in some cycling activity
- 1.6 million or 25% of NC population participates in Bicycling
- More popular than hiking, canoeing, kayaking and golfing combined
- Avg. stay for a bike tourist: 3.7 nights
- Cyclist spend more & have higher income than avg. tourist
- Ripple effect on economy: jobs = greenways, sidewalks, bike paths being construction accounting for 17 jobs per \$1 million spent

<sup>\*\*</sup>Above information came from these sources: Don Kostelec Planning, Outdoor Foundation, *Bikes in* Beds: How to Maximize Bike Tourism in Haywood County & ncsports.org; The Active Outdoor Recreation Econocy

## **Trail Development**

Outdoor Recreation connecting trails to communities & building partnerships: locally, regionally, statewide, nationally.





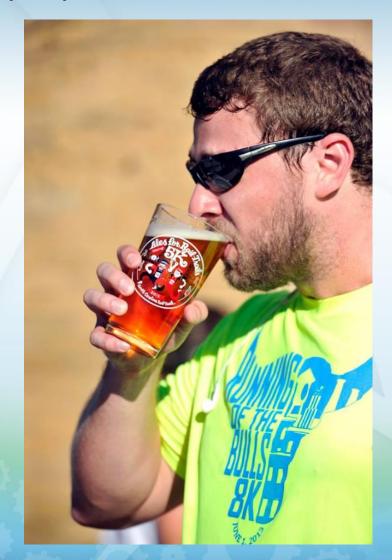
- 10 NC & 5 SC Counties impacted by Carolina Thread Trail
  - Carolina Thread Trail will be 220 miles when completed
  - 131 miles of Appalachian Trails in NC with additional 160 along TN/NC border
- Ecusta Trail will be 19 miles from Hendersonville to Brevard
- Approximately 126.5 miles of NC Rail-Trails



## **Outdoor Recreation**

Outdoor Recreation connecting people to communities....





# Impact of the Main Street Program on N.C. Downtowns

Since 1980.....

- \$2.25 Billion in public/private investment
- Over 4987 Buildings Renovated
- Over 5,043 Façade Improvements
- Over 4,664 Businesses Net Gain
- Over 18,196 Jobs Net FTE & PTE Gain

## **TOTAL Main Street & Small Towns**

#### MS & STMS

- \$2.36 Billion in public/private investment
- Over 5,505 Buildings Renovated
- Over 5,570 Façade Improvements
- Over 5,251 Businesses Net Gain
- Over 19,873 Jobs Net FTE & PTE Gain