



Mecklenburg County

CDBG Entitlement Program

2017 Annual Action Plan

Table of Contents

Executive Summary.....	2
AP-05 Executive Summary - 91.200(c), 91.220(b)	2
PR-05 Lead & Responsible Agencies - 91.200(b)	5
AP-10 Consultation - 91.100, 91.200(b), 91.215(l)	6
AP-12 Participation - 91.401, 91.105, 91.200(c)	12
Expected Resources	15
AP-15 Expected Resources – 91.420(b), 91.220(c) (1, 2)	15
AP-35 Projects - 91.420, 91.220(d)	19
AP-38 Project Summary	20
AP-50 Geographic Distribution - 91.420, 91.220(f)	23
AP-85 Other Actions - 91.420, 91.220(k)	25
Program Specific Requirements.....	28

The 2017 Action Plan is presented to you in a format that is prescribed by HUD. Data and narrative are entered into a federal database system called the Integrated Disbursement and Information System (IDIS) and the Action Plan report is then downloaded into a Word format. The Action Plan template in IDIS has a series of prescribed questions that align with the CDBG Consolidated Plan program regulations. The report you are reviewing is the result of that data entry process and is the prescribed and recommended format by HUD. If you have any questions about this format, please don't hesitate to contact Timmothy Tibbs at Timmothy.Tibbs@mecklenburgcountync.gov. Thank you for your interest and time spent reviewing this report.

Prepared for
Mecklenburg County

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Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Mecklenburg County's Annual Action Plan provides a narrative description of the projects and activities that are expected to be implemented and funded with entitlement funding that Mecklenburg County will receive from the United States Department of Housing and Urban Development (HUD) for the 2017 Program Year (Mecklenburg County's FY 2017-18). As an entitlement community, Mecklenburg County receives an annual share of federal Community Development Block Grant funds. In order to receive its CDBG entitlement funding, the County must submit an Annual Action Plan to HUD. The 2017 Annual Action Plan includes the funding application for CDBG funds in the amount of \$744,608, as well as information on the proposed projects for the 2017 planning year.

The 2017 Annual Action Plan (2017 AAP) informs HUD of Mecklenburg County's intended use of federal and non-federal resources to meet the needs of the community. In Mecklenburg County's case, the primary funding source is HUD's Community Development Block Grant (CDBG). The funds are intended to provide low and moderate-income households with viable communities, including decent housing, a suitable living environment, and expanded economic opportunities. Eligible activities include community facilities and improvements, housing rehabilitation and preservation, development activities, public services, economic development, planning, and administration.

The 2017 AAP strives to reflect the County's continued efforts and commitment to address affordable housing issues, public facility, and infrastructure improvements for low to moderate income persons. Additionally, Mecklenburg County will continue to undertake specific actions in order to address the national objectives outlined by HUD by providing for increased activity involving resident initiatives, evaluation and reduction of lead-based paint hazards, increased employment opportunities, the further development of community based institutional facilities and the enhancement of coordination between public and private housing and human service agencies. All activities and funding priorities included in Mecklenburg County's Annual Action Plan will address three statutory goals set by HUD:

- Provide Decent Housing
- Provide A Suitable Living Environment
- Provide Expanded Economic Opportunities

2. Summarize the objectives and outcomes identified in the Plan

The goals and outcomes identified in this Action Plan are taken from the Consolidated Plan's Strategic Plan, which describes how federal funds and other resources will be deployed and what other actions will be taken to address community development and affordable housing needs over the next five years.

This year, the following goals are being carried out through projects to be funded: Public Facility Investments, Public Services and Public Infrastructure Improvements.

3. Evaluation of past performance

Mecklenburg County values CDBG funding and the positive impacts these funds have on Low to Moderate Income (LMI) area residents with community development needs. This annual funding source provides for expanded services that would otherwise not be available.

The County's 2015-2019 Consolidated Plan met HUD's requirements to receive funding through the five-year planning period. Priorities were developed to be broad in nature to allow for a variety of projects to be funded.

Since Mecklenburg County began receiving CDBG funding in 2010, the priorities have remained consistent. Program performance has allowed the County to fund a variety of programs that target persons and families in need within the program area. County funded CDBG projects have provided public services for childcare, social services, installation of much needed public water lines, construction of roadways providing neighborhood access, housing rehabilitation and property acquisition for construction of new affordable housing.

For more detailed information on past performance and detailed outcomes for past projects the 2015 Consolidated Annual Performance and Evaluation Report is available upon request.

4. Summary of Citizen Participation Process and consultation process

Encouraging citizen participation and consulting with other public and private agencies are important parts of the planning process. The County used several methods to solicit citizen participation and to consult with other public and private entities, including public notices, public meetings, public hearings, and other outreach efforts. The 2017 AAP was a collaborative effort of county citizens, non-profit organizations, faith-based organizations, county staff as well as staff members from participating municipal jurisdictions. In December notices were sent to all municipalities in Mecklenburg County notifying them of the upcoming program and requesting their participation in the process. Three meetings, two public hearings, and a citizen participation forum were held in between January 2017 and April 2017 to inform members of the community and the County's partners about the Annual Action Plan planning process, the timeline for completion, and the 30-day comment period.

A copy of the County's Citizen Participation Plan can be obtained upon request by contacting Mecklenburg County.

5. Summary of public comments

Questions were received at the December 11, 2016 meeting from two area non-profits. These questions centered on determining project eligibility for the specific agencies.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comment or views were accepted and responded to, to the satisfaction of the inquirer.

7. Summary

Mecklenburg County will continue to receive annual CDBG allocations to benefit the low- and moderate-income residents in the community. CDBG projects recommended for funding for the 2017 program year meet a priority, goal and objective identified in the 2015-2019 Consolidated Plan. Mecklenburg County will evaluate past performance and make adjustments in the future to better serve the needs of the community. Residents and providers will continue to be informed and invited to participate in the CDBG process to ensure projects meet community needs. Mecklenburg County will continue to affirmatively further fair housing through the projects selected for funding, and address the impediments outlined in the Analysis of Impediments to Fair Housing Choice.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	MECKLENBURG COUNTY	
CDBG Administrator	MECKLENBURG COUNTY	County Manager's Office

Table 1 – Responsible Agencies

Narrative

The City of Charlotte, Neighborhood & Business Services Department is the lead agency charged with preparing the Five Year Consolidated Plan and reporting on federal program activities for the Charlotte-Mecklenburg HOME Consortium. Mecklenburg County is a member of the Charlotte-Mecklenburg HOME Consortium and is also an Entitlement recipient for Community Development Block Grant funds. As such, Mecklenburg County is the local CDBG Administrator for Mecklenburg County's annual CDBG Entitlement allocation. Mecklenburg County is charged with preparing the Annual Action Plans and Consolidated Annual Performance and Evaluation Report (CAPER), which outlines the intended uses of CDBG funds and report on program metrics. The Annual Action Plans are developed in alignment with the Charlotte-Mecklenburg HOME Consortium's Five Year Consolidated Plan goals and objectives.

In this capacity, the County works in cooperation with other key government agencies, non-profit agencies and for-profit agencies addressing affordable housing, and other community development issues. Collaborative partnerships with key stakeholders are indispensable to the community's success in addressing the needs of low and moderate income residents and improving the quality of life for all the residents by ensuring that all residents, regardless of race, gender, age, income level or disability, have equal access to affordable housing, jobs and services available in the County.

Consolidated Plan Public Contact Information

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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

While preparing the 2017 AAP, Mecklenburg County staff consulted with the local housing authority, social service agencies, housing providers, neighborhood groups, and members of local governments. Informational meetings and public hearings were also used to develop the Annual Action Plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

Mecklenburg County works with the following agencies to enhance coordination:

- Charlotte/Mecklenburg and community partners- have joined together as a continuum of care to apply for federal funds and coordinate activities to meet the housing and service needs of individuals and families who are experiencing homelessness
- Child Care Agencies – provided funds to improve services to low and moderate income persons.
- Housing Providers – provided funds to rehabilitate and develop affordable housing and provide housing options for low and moderate income households.
- Community Social Service Agencies- partnered and provided funding for facility repairs and accessibility modifications to allow for sustainability of public facilities for continued service delivery to those in need

The County during the Citizen Participation process asked local agencies and organizations to submit proposals for CDBG funds for eligible activities. These groups participated in the planning process by attending the public hearings, informational meetings, and completing survey forms.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Mecklenburg County is a part of the Charlotte/Mecklenburg Continuum of Care, together with other community partners they coordinate to identify resources to support activities that meet the housing and service needs of individuals and families who are experiencing homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Charlotte is a recipient of ESG funds. These funds are utilized by the Charlotte-Mecklenburg Continuum of Care, of which Mecklenburg County is a partner. ESG funds are used to provide homeless persons with emergency shelter and essential support services. ESG funds also provided homelessness prevention and repaid re-housing activities which includes short and medium term rental assistance to homeless individuals or individuals at imminent risk of becoming homeless. ESG funds will also be utilized to subsidize the cost of implementing the Homeless Management Information System (HMIS), in order to meet reporting requirements for the grant program.

2. Agencies, groups, organizations and others who participated in the process and consultations

1 Agency/Group/Organization	Our Towns N. Mecklenburg S. Iredell Habitat for Humanity
Agency/Group/Organization Type	Housing
What section of the Plan was addressed by Consultation?	Housing Need Assessment
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted regarding the housing needs for North Mecklenburg County.
2 Agency/Group/Organization	Greater Matthews Habitat for Humanity, Inc.
Agency/Group/Organization Type	Housing
What section of the Plan was addressed by Consultation?	Housing Need Assessment
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency was consulted regarding the housing needs in Matthews.
3 Agency/Group/Organization	Town of Davidson
Agency/Group/Organization Type	Other government - Local
What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This member government was consulted regarding the full spectrum of community development needs within their jurisdiction.

4 Agency/Group/Organization	TOWN OF HUNTERSVILLE
Agency/Group/Organization Type	Other government - Local
What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This member government was consulted regarding the full spectrum of community development needs within their jurisdiction.
5 Agency/Group/Organization	Town of Cornelius
Agency/Group/Organization Type	Other government - Local
What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This member government was consulted regarding the full spectrum of community development needs within their jurisdiction.
6 Agency/Group/Organization	Town of Pineville
Agency/Group/Organization Type	Other government - Local
What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development

Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This member government was consulted regarding the full spectrum of community development needs within their jurisdiction.
7 Agency/Group/Organization	MECKLENBURG COUNTY
Agency/Group/Organization Type	Other government - County
What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This lead entity was consulted regarding the full spectrum of community development needs within their jurisdiction.
8 Agency/Group/Organization	Centralina Area Agency on Aging
Agency/Group/Organization Type	Services-Elderly Persons
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency was consulted regarding services provided and needed relating to the elderly population in Mecklenburg County.
9 Agency/Group/Organization	CENTRALINA COUNCIL OF GOVERNMENTS
Agency/Group/Organization Type	Regional organization
What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency was consulted regarding the housing needs assessment, market analysis and economic development, to provide data and analysis of current needs.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

All know agencies that were potential participants for the Mecklenburg County CDBG program were contacted during the planning process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	City of Charlotte	The goals of this plan are focused on providing increased opportunities for low income residents, and aligns with efforts of the CoC.
Analysis of Impediments	City of Charlotte	The goals of this plan and aligned with the AI and strive to promote and create fair housing for Mecklenburg County residents.

Table 3 - Other local / regional / federal planning efforts

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Mecklenburg County recognizes that the preparation of the Consolidated Plan requires discussion and consultation with many diverse groups, organizations, and agencies. During the planning process for the CDBG Consolidated Plan, the County encouraged citizen participation. Two public hearings and a public forum were held in order to gather public input and answer any questions the general public had regarding the process and community development needs. In the course of preparing this document, the County's consultants met with service providers, community groups, nonprofit agencies, faith-based agencies, and local member governments to discuss and gather input on the community development needs identified in the program area.

Key agencies and organizations included:

- Greater Matthews Habitat for Humanity
- Mecklenburg County- County Manager's Office
- Our Towns Habitat for Humanity
- Davidson Cornelius Child Development Center
- Ada Jenkins Center
- Town of Cornelius
- Town of Davidson
- Town of Huntersville
- Town of Matthews
- Town of Pineville

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
1	Newspaper Ad	Non-targeted/broad community	Newspaper notices were placed in three separate publications, the Lake Norman Weekly, Charlotte Observer, and the Matthews Mint Hill Weekly, notifying the public of upcoming citizen engagement meetings and a public hearing to learn about the annual action plan process and funding availability and eligibility.	N/A	N/A
2	Public Meeting	Non-targeted/broad community	On January 11, 2017 Mecklenburg County held a citizen engagement meeting to discuss funding availability and applicant eligibility. The meeting was attended by seven members of the community and area non-profit agencies.	Most comments or questions were related to project eligibility.	All comments were accepted and responses provided to the satisfaction of the individual.
3	Public Hearing	Non-targeted/broad community	On January 12, 2017 Mecklenburg County held a public hearing to discuss funding availability and applicant eligibility. There	N/A	N/A

			were not attendees for this meeting.		
4	Newspaper Ad	Non-targeted/broad community	Newspaper notice was published in the Charlotte Observer, notifying the public of the 30-day comment period for the draft 2017AAP, how they can comment and the public hearing where they could publicly comment on the draft plan.	N/A	N/A

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.420(b), 91.220(c) (1, 2)

Introduction

CDBG funds can be used for a wide range of activities, including housing rehabilitation, economic development, public improvements and social services, use of funds is restricted to geographic locations with include the unincorporated areas of Mecklenburg County and within the jurisdictions of the Towns of Cornelius, Davidson, Huntersville, Matthews, and Pineville. Anticipated resources have been determined through consultation with participating jurisdictions and area nonprofit organizations serving the program area. Projects listed in this plan outline the uses only for the 2017 program year’s allocation. Additional funding for the remainder of the five-year planning period is still subject to project approval and confirmation of matching funds.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	744,608	0	417	745,025	1,489,216	CDBG funds will be used in conjunction with local match monies provide by participating member jurisdictions and nonprofit organizations. These funds will contribute to achieving the goals set forth in the five-year consolidated plan.

Other	Private	Public Services	50,000	0	0	50,000	50,000	Davidson Cornelius Child Development Center will provide an additional \$50,000 to support additional scholarships for childcare tuition for LMI families.
Other	Local-Public	Public facilities and infrastructure	205,000	0	0	205,000	0.0	The Town of Matthews is providing additional funding that will contribute towards the completion of the Crestdale Trail construction project.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Unlike some other federal grant programs, CDBG regulations do not require matching funds on behalf of the Grantee. While there are no federal match requirements for CDBG funds, Mecklenburg County highly recommends that organizations provide matching funds. Match funding sources include contributions derived from other eligible federal and nonfederal sources and the value of third party in-kind contributions, (i.e. volunteers, personnel, office space, materials, equipment and supplies). However, while matching funds are not required; applications will receive favorable scoring based on the ability to leverage additional funding sources for projects.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Not applicable.

Discussion

The County will use CDBG funds in partnership with subrecipients to leverage private and local funds to address the goals and strategies outlined in the Consolidated Plan. Grants to subrecipients for public services are anticipated to leverage other funding sources.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Encourage economic mobility for residents/neighborhood	2015	2019	Homeless Non-Homeless Special Needs Non-Housing Community Development	Mecklenburg County CDBG Program Area	Public Facilities and Infrastructure Improvements Public Services		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4231 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 80 Persons Assisted
2	Retain affordable housing stock	2015	2019	Affordable Housing		Increase Affordable Housing Units		Homeowner Housing Added: 5 Household Housing Unit
3	Improve livability and safety of neighborhoods	2015	2019	Non-Housing Community Development		Public Facilities and Infrastructure Improvements		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 96 Households Assisted

Table 6 - Goals Summary

Goal Descriptions

1	Goal Name	Encourage economic mobility for residents/neighborhood
	Goal Description	<ul style="list-style-type: none"> • Promote neighborhood sustainability and stabilization • Continue support for provision of services to those individuals and groups with special needs, such as the elderly and the disabled
2	Goal Name	Retain affordable housing stock
	Goal Description	<ul style="list-style-type: none"> • Preserve and expand the supply of affordable housing • Provide assistance to low income homeowners to rehabilitate and/or provide emergency repairs for their homes • Expand supply of affordable housing
3	Goal Name	Improve livability and safety of neighborhoods
	Goal Description	<ul style="list-style-type: none"> • Ensure residents have access to sanitary water and sewer services • Ensure high level of quality of life with good access to local schools, shops, and parks • Help homeless populations and persons in danger of becoming homeless find shelter • Ensure that neighborhood shopping for basic needs is available

Table 7 – Goal Descriptions

AP-35 Projects - 91.420, 91.220(d)

Introduction

This section lists and describes the projects Mecklenburg County will carry out utilizing CDBG funding in FY 2017-2018.

#	Project Name
1	FY17-18 Ada Jenkins: HVAC Project
2	FY18 Crestdale Heritage Trail Construction Phase II
3	FY18 Ada Jenkins: Main Bldg. Bathroom Renovation Phase II
4	FY 18: Bailey Springs Water/Sewer Tap Project

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Mecklenburg County has made allocations for the 2017 AAP based upon the priorities of the 2015-2019 Consolidated Plan, citizen and community input, qualified responses to Request for Proposals, and an analysis of prior years' budget and expenditures.

AP-38 Project Summary

1	Project Name	FY17-18 Ada Jenkins: HVAC Project
	Target Area	Mecklenburg County CDBG Program Area
	Goals Supported	Encourage economic mobility for residents/neighborhood
	Needs Addressed	Public Facilities and Infrastructure Improvements
	Funding	CDBG: \$185,010
	Description	The Ada Jenkins is requesting CDBG funds to update/replace the current systems for heating and cooling the campus buildings. The buildings are currently heated by a 35+ year old boiler system that has been patched repeatedly. The system that has been recommended for installation is a VRF (variable refrigerant system), which among many other features is recommended for historical buildings. The system allows for maintaining comfortable interior temperatures and reasonable utility costs, while also using small-diameter pipes instead of large air ducts that can be unobtrusively installed. Thereby, heating and cooling historical buildings with modern energy efficiency.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Ada Jenkins Center improves the quality of life for residents of Davidson, Huntersville and Cornelius through the integrated delivery of health, education, and human services. They are the only agency in north Mecklenburg offering comprehensive services to those in need. Numerous program and services work collaboratively to prevent or intervene in issues leading, or related, to poverty. Their two generation approaches provide opportunities for and meet the needs of vulnerable children and their parents/grandparents/guardians together, severing approximately 4,200 disadvantaged individuals annually.
	Location Description	Ada Jenkins is located in the Town of Davidson, but serves all Mecklenburg County residents.
	Planned Activities	Install a center wide HVAC system.
2	Project Name	FY18 Crestdale Heritage Trail Construction
	Target Area	Mecklenburg County CDBG Program Area
	Goals Supported	Improve livability and safety of neighborhoods
	Needs Addressed	Public Facilities and Infrastructure Improvements
	Funding	CDBG: \$70,500

	Description	The Town has asked for an increase in funding for the FY17 The Town of Matthews will utilize funding to construction approximately 8,050 linear feet (LF) of the Crestdale Heritage Trail. From Trade Street to the entrance of the Sportsplex via Charles Street-5,700LF and Charles Street to Matthews School Road- 650LF, and Charles Street to Crestdale Road 1,700LF.
	Target Date	June 30, 2018
	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit the community as a whole, however per an income survey the project has identified 390 LMI individuals that live in the immediate project area that will directly benefit from this project.
	Location Description	Town of Matthews
	Planned Activities	Construction of a walking trail with historic plaques detailing the African American history of the neighborhood.
3	Project Name	FY18 Ada Jenkins: Main Bldg. Bathroom Renovation Phase II
	Target Area	Mecklenburg County CDBG Program Area
	Goals Supported	Encourage economic mobility for residents/neighborhood
	Needs Addressed	Public Facilities and Infrastructure Improvements
	Funding	CDBG: \$187,813
	Description	Renovate restrooms in the oldest building on campus in order to enlarge and convert to ADA compliant and to bring plumbing and electrical to current code to protect the safety of clients and the sustainability of the building.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	Ada Jenkins Center improves the quality of life for residents of Davidson, Huntersville and Cornelius through the integrated delivery of health, education, and human services. They are the only agency in north Mecklenburg offering comprehensive services to those in need. Their two generation approaches provide opportunities for and meet the needs of vulnerable children and their parents/grandparents/guardians together, severing approximately 4,200 disadvantaged individuals annually.
	Location Description	The Ada Jenkins Center is located in the Town of Davidson and serves all Mecklenburg County residents.

Planned Activities	This funding is in addition to FY16-17 CDBG funds that will contribute to the completion of renovations of the restrooms in the oldest building on campus in order to enlarge and convert to ADA compliant and to bring plumbing and electrical to current code to protect the safety of clients and the sustainability of the building.
Project Name	FY18 Bailey Springs Water/Sewer Tap Project
Target Area	Mecklenburg County CDBG Program Area
Goals Supported	Retain affordable housing stock
Needs Addressed	Increase Affordable Housing Units
Funding	CDBG: \$25,000
Description	Install water and sewer taps for five residential properties, where LMI affordable homes will be constructed and sold to income qualifying area residents.
Target Date	12/31/2017
Estimate the number and type of families that will benefit from the proposed activities	Five LMI households will be served by the project.
Location Description	The lots are located within the Town of Davidson.
Planned Activities	Installation of five water and sewer taps.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Approximately 200,000 residents live in the CDBG program area which encompasses low income areas in unincorporated Mecklenburg County and low income neighborhoods in Davidson, Cornelius, Huntersville, Matthews and Pineville.

Geographic Distribution

Target Area	Percentage of Funds
Mecklenburg County CDBG Program Area	100

Table 9 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

With the historic high rate of growth in the program area and the fast-growing economy, affordability of housing is primary concern for the County. The rate of owner-occupied housing is above average in the CDBG program area. The CDBG program area has a higher portion of elderly and disabled people who live on fixed income and are unable to afford needed repairs / renovations to their houses to increase energy efficiency (to save money) or make the dwellings more accessible (allowing the residents to remain in their homes) and sustainable.

Overall, there are 200,000 residents and approximately 62,948 households in the program area. Data for the Mecklenburg CDBG program area is derived from a subsample created by HUD using the 2009-13 American Community Survey Five Year Estimate.

Overall, the target area has:

- Income levels that are low/mod;
- An older population than the County as a whole;
- A higher percentage of minorities;
- Lower educational achievement;
- Average to slightly smaller households; and
- Higher than average homeownership rate.

Discussion

In order for an activity or project to be eligible for funding, it must qualify as meeting one of the three national objectives of the program:

1. Principally benefit (at least 51%) low and moderate income persons;
2. Aid in the prevention of slums or blight; or
3. Meet community development needs having a particular urgency.

Priorities that guide the allocation of CDBG funds are derived from the following goals:

- To provide decent housing;
- To provide a suitable living environment; and
- To expand economic opportunities.

In addition to national objectives and performance measurements, the County must weigh and balance the input from different groups and assign funding priorities that best bridge the gaps in the County's service delivery system. The County received input through outreach efforts helping to prioritize funding for community facilities, community services, homeless facilities and services, economic development, and public improvements. In summary, projects are reviewed and funding allocations are made based upon the above criteria, including the projects ability to reach and serve the areas and persons with the greatest need.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

Mecklenburg County continues to invest federal funds for the 2017 program year in projects and programs meeting the priority needs of the community. The priority needs include the need for rehabilitation affordable housing, an increase in affordable housing units, public facility improvements, and public services.

Actions planned to address obstacles to meeting underserved needs

Lack of funding for housing and supportive services is the greatest obstacle to addressing the unmet need of non-homeless and special needs populations. Neighborhood resistance to creating housing for certain special needs populations is a significant obstacle. Mecklenburg County will actively seek out public/private partnerships in an effort to close the funding gaps for affordable housing. As a part of the consolidated planning cycle for 2015-2019, Mecklenburg County will determine where underserved populations are located through results from the Analysis of Impediments to Fair Housing and through outreach to member governments. To reduce the number of obstacles keeping Mecklenburg County from meeting the needs of the underserved populations in the community and to help improve service delivery, the County will continue to work with organizations that could potentially serve the community to address gaps and create efficiencies.

Actions planned to foster and maintain affordable housing

Over the next year, Mecklenburg County will focus affordable housing resources for non-homeless priority needs individuals and families. Mecklenburg County will provide CDBG funds to local non-profits to preserve existing housing stock for extremely low and very low income homeowners in the program area.

Actions planned to reduce lead-based paint hazards

Mecklenburg County will continue to implement the City of Charlotte's LeadSafe Charlotte Program. The County will further integrate lead safe work practices to all County rehabilitation programs, by providing information on training offered by the City of Charlotte for all contractors on the Housing bidder's lists regarding lead safe work practices and encourage Code Enforcement Officials to make referrals to LeadSafe Charlotte and enforce code requirements regarding the elimination of deteriorated paint.

LeadSafe Charlotte will also focus on increasing collaboration with the Mecklenburg County Health Department to do outreach and testing of children in vulnerable neighborhoods, including an increasing number of Hispanic/Latino children. The City prioritizes units enrolled in the lead program through direct referrals from the Mecklenburg County Health Department for children with elevated levels at 10

ug/l or above.

In addition, the County will continue to: 1) promote the Lead Hazard Reduction Coalition, established by the City's LeadSafe Charlotte Program that brings various community leaders and interest groups together to pool resources and ideas; 2) further integrate lead-safe work practices in all County rehabilitation programs and provide lead remediation training to all contractors on the County's Housing Bidder's list; and 3) continue to encourage Code Enforcement officials to make referrals to LeadSafe Charlotte and enforce code requirements relating to the elimination of deteriorated paint.

Actions planned to reduce the number of poverty-level families

During Program Year 2017-18, the County plans several activities to reduce the number of poverty-level families:

- Provide childcare scholarships for working parents with incomes below 60% of area median income
- Provide funding for critical home repairs for owner occupied housing units whose income is at or below 50% AMI
- Provide funding for the acquisition of residential lots to be utilized for construction of affordable housing units.

Actions planned to develop institutional structure

The institutional structure for the delivery of CDBG programs and services to low and very-low income families and individuals in the Mecklenburg CDBG program area involves public, private and non-profit participation at the local and federal levels. Participating member governments for the CDBG program partner with the County to maintain a strong institutional structure for affordable housing needs and non-housing community development needs in the program area. These local government entities include the Towns of Cornelius, Davidson, Huntersville, Matthews and Pineville. Mecklenburg County also works closely with the Charlotte-Mecklenburg Utilities to provide public infrastructure services (water/sewer) to underserved areas. Non-profits play a key role in promoting and finding permanent solutions to the housing crisis and increase access to services through collaboration and cooperation between service providers. Member agencies include non-profit developers, housing providers and supportive services; which includes the Davidson Housing Coalition, Our Towns Habitat for Humanity, and Greater Matthews Habitat for Humanity, and Ada Jenkins. As the CDBG program matures, new partnerships with private and nonprofit agencies will be developed in order to further the reach of the program.

Actions planned to enhance coordination between public and private housing and social

service agencies

Mecklenburg County will actively seek out public/private partnerships in an effort to close the funding gaps for affordable housing. Mecklenburg County leads and participated in several additional federally funded housing and support service programs carried out through the Charlotte-Mecklenburg HOME Consortium for low income persons in the Charlotte-Mecklenburg region. The institutional structure for the delivery of housing and support services to low and very-low income families and individuals in Charlotte-Mecklenburg involves public, private and non-profit participation at the local, state and federal levels.

1. Charlotte Housing Authority, which owns and manages conventional public housing, develops mixed-income housing, provides City-financed public housing and transitional housing, and administers the Section 8 program.
2. Mecklenburg County's Code Enforcement Department, enforces the County's housing, nuisance and zoning codes.
3. Charlotte-Mecklenburg Housing Partnership (CMHP), a non-profit housing developer, administers a bank loan pool for single and multi-family mortgage financing and develops and owns multi-family mortgage financing. CMHP also develops and owns multi-family housing, produces homes for sale to low-income families, provides support services for renters and homeowners and offers homeownership counseling. Habitat for Humanity and Builders of Hope are other non-profit developers of low-income housing working in the community.
4. The private sector, which includes private developers, rental property managers, the banking community, local businesses and others with resources and/or technical expertise to commit to affordable housing development and management.

Discussion

The County will continue to work with our identified local partners to expand existing opportunities and develop new programs that address the needs of our low- to moderate-income residents.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80%

Discussion

Mecklenburg County has allocated \$148,922 for planning and administration for the CDBG Program, which is at the 20% of administrative cap. The County has allocated \$108,000 to public service activities that serve LMI persons and families; which is just below the 15% public service cap. The remaining funds (\$487,686) have been allocated for housing and public facilities and infrastructure improvement projects that will also directly benefit LMI citizens.